



**Democratic and Member Support**

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**SELECT COMMITTEE REVIEW  
BUDGET AND POLICY DECISIONS  
SUPPLEMENT PACK**

Thursday 18 and Friday 19 January 2018  
9.30 am  
Warspite Room, Council House

**Members:**

Councillors Mrs Aspinall, Bowie, Churchill, Dann, Fletcher, K Foster, James, Sam Leaves, Lowry, Dr Mahony, McDonald, Storer and Tuffin.

**Please find attached additional information for your consideration under agenda item 5h.**

**Tracey Lee**  
Chief Executive

# Select Committee Review

## Agenda

5h. Capital Programme 2017-18

**(Pages 1 - 8)**

# CAPITAL PROGRAMME

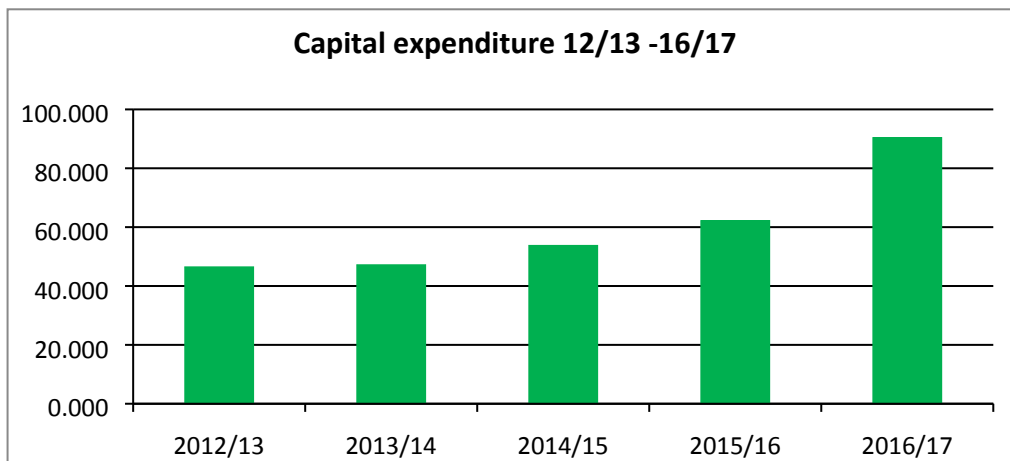
Budget Scrutiny 18<sup>th</sup> January 2018



## BACKGROUND

The Council's Capital Programme consists of the approved capital projects the Council intends to deliver over a five year period. In recent years the Programme has been running at an average of £60m per year. The scale of the last 5 years annual programmes is shown in Table 1.

**Table 1 Recent annual Capital Programmes**



## THE CURRENT CAPITAL PROGRAMME

The current capital programme covers the five years from 2017 to 2022. It consists of £222m of projects. The current year's programme is expected to total £106m. Future years are also expected to exceed the recent average. This is primarily for three reasons:

- The establishment of the Asset Investment Fund, investing in land and property to secure future income for the Council
- Investment in a series of key economic development projects
- Investment in city infrastructure to support the ambition contained within the Plymouth Plan (and Joint Local Plan)

The breakdown of the current five year Programme across the Directorates is shown in Table 2.

**Table 2 Five year Capital Programme by Directorate**

Directorate	Latest Forecast					Total £m
	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	
People	9.601	5.599	0.225	0.225	0.225	15.875
Place	92.559	74.167	22.349	3.841	2.004	194.920
Transformation & Change	4.095	5.544	0.984	0.984	-	11.607
Public Health	-	-	-	-	-	-
<b>Total</b>	<b>106.255</b>	<b>85.310</b>	<b>23.558</b>	<b>5.050</b>	<b>2.229</b>	<b>222.402</b>

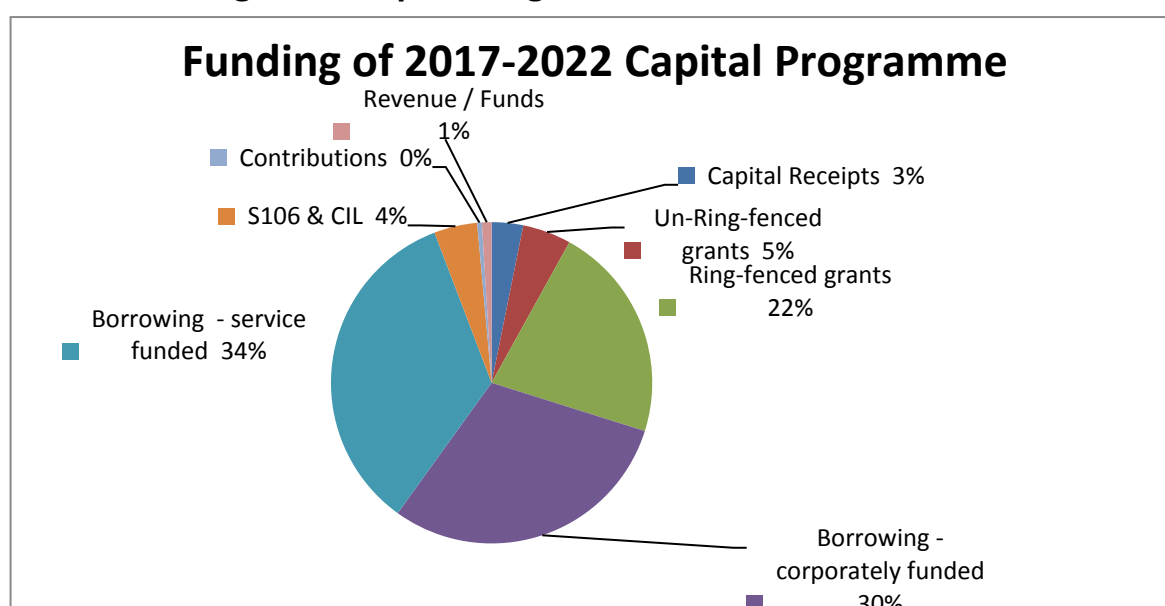
The breakdown of the five year Programme by outcome is shown in table 3.

**Table 3 Five year Capital Programme by outcome**

Primary Outcome of Project	£m
Securing Growth in the City Centre/Waterfront	12.525
Securing Growth in Derriford and the Northern Corridor	22.014
Securing Growth in the Eastern Corridor	7.278
Delivering More/Better Housing	6.414
Ensuring Essential City Infrastructure	28.211
Improving Neighbourhoods and Community Infrastructure	11.386
Ensuring Good Quality School Places	7.345
Growing the Economy	4.754
Delivering the Railway Station Office Quarter	-
Delivering Oceansgate	15.629
Connecting the City	0.119
Celebrating Mayflower	4.416
Delivering The Box	29.733
Transforming Services	19.484
Asset Investment Fund	53.096
<b>Total</b>	<b>222.403</b>

## FUNDING THE PROGRAMME

Funding of the capital programme comes from a variety of sources. The highest proportion at 34% is by way of service borrowing – this is where the borrowing repayments are covered by income or savings being made within the Service Department. Corporate Borrowing is largely for projects that are considered to be overall strategic priorities and where the borrowing repayments are covered by making revenue provision in the annual budget. A significant proportion of the funding for the Programme comes from external sources – grants from other organisations and Government departments and agencies. Capital receipts make up about 3% of the programme with S106 contributions and CIL constituting about 4%. This is shown in Table 4.

**Table 4 Funding of the Capital Programme**

**DELIVERING THE COUNCIL'S PRIORITIES**

The table below shows the capital projects that are priorities for delivery over the next 5 years (2017-22) approved at Full Council in February 2017.

Table 5 Council Priorities

Priority Projects	Total cost	PCC ask	Corporate Borrowing - drawn down into Capital Programme
Woolwell to The George widening	£15.7m	£15.7m	Property purchases in North of Plymouth £2.313m
Northern and Eastern corridor transport schemes	£43.6m	£24.6m	-
Forder Valley Link Road	£3.9m	£3.9m	-
Schools	£26.0m	£5.0m	Yealmpstone Farm £2.346m Early years £0.250m
Derriford Park	£12.0m	£6.0m	-
City Centre Public Realm improvements	£49.0m	£27.0m	Development funding £0.526m Market Way £0.215m Bretonside leisure £0.923m
Cruise Terminal	£8.0m	£5.0m	-
Mayflower 2020 celebration	£10.0m	£5.0m	£3.335m
Plymouth Central Station	£40.0m	£5.0m	-
Oceansgate	£4.0m	£4.0m	-
Millbay Boulevard	£10.0m	£3.0m	-
<b>To deliver the Plymouth Plan</b>	<b>222.2</b>	<b>104.2</b>	<b>£9.908m</b>
Investment in new land and property assets	£100.0m	£100.0m	4 investments £37.657m
<b>To generate income</b>	<b>£100.0m</b>	<b>£100.0m</b>	<b>£37.657m</b>
Maintaining the highway network	£50.0m	£20.0m	H.way capital mtce £4.191m A386 Resurfacing £2.753m
Maintenance of other city assets	£15.0m	£15.0m	Weston Mill recycling £0.204m Chels. Meadow leachate £0.259m Schools maintenance £0.158m Improving outdoor play £0.500m Foreshore Repairs £0.086m Barbican Footbridge £0.060m
Central Park masterplan	£9.0m	£6.0m	£4.6m
<b>To maintain PCC assets</b>	<b>£74.0m</b>	<b>£41.0m</b>	<b>£12.811m</b>
Extra care facilities	£4.0m	£4.0m	-
IT infrastructure	£11.0m	£11.0m	£3.846m
Bereavement service improvements	£6.0m	£6.0m	-
<b>To transform service delivery</b>	<b>£21.0m</b>	<b>£21.0m</b>	<b>£3.846m</b>
<b>Total</b>	<b>£417.2m</b>	<b>£266.2m</b>	<b>£64.222m</b>

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**Capital projects by Delivery Outcome**

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
<b>Celebrating Mayflower</b>						
Mayflower 400 - Public Realm Improvements	50	784	280			1,114
Mayflower 400 - Public Realm Enabling	50	450	500			1,000
Mayflower 400 - Trails	50	931	985			1,966
Mayflower 400 - Merchants House	25					25
Mayflower 400 - Elizabethan House	250					250
Mayflower 400 - Monument	50					50
Mayflower 400 - Waterfront Event Infrastructure	10					10
<b>Total Celebrating Mayflower</b>	<b>485</b>	<b>2,165</b>	<b>1,765</b>	<b>0</b>	<b>0</b>	<b>4,415</b>
<b>Connecting the City</b>						
Mayflower Coach Station	47	-	-	-	-	47
Creation of Non-Scheduled Coach Drop Off Points	72	-	-	-	-	72
<b>Total Connecting the City</b>	<b>119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119</b>
<b>Delivering More/Better Housing</b>						
Self Build Housing Sites	73	115				188
Former Whitleigh Community Centre	92	88				180
Empty Homes / Enabling						0
North Prospect Phase 5		500	450			950
Prince Maurice Road	359					359
Bath Street	730	977	937			2,644
Plan for Homes	262	301	200	300		1,063
Homes for Veterans (Nelson Project)	225					225
Extra Care Housing Support Millbay		450				450
How Street Specialist Housing Programme	238	38				276
Bournemouth Churches Housing Association	80					80
<b>Total Delivering More/Better Housing</b>	<b>2,059</b>	<b>2,469</b>	<b>1,587</b>	<b>300</b>	<b>0</b>	<b>6,415</b>
<b>Delivering Oceansgate</b>						
South Yard Remediation/separation works	1,726	7,729				9,455
South Yard Area 1 East Direct Development	5,173	1,001				6,174
<b>Total Delivering Oceansgate</b>	<b>6,899</b>	<b>8,730</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,629</b>
<b>Delivering The Box</b>						
The Box	8,605	11,856	9,123	148		29,732
<b>Total Delivering The Box</b>	<b>8,605</b>	<b>11,856</b>	<b>9,123</b>	<b>148</b>	<b>0</b>	<b>29,732</b>
<b>Ensuring Essential City Infrastructure</b>						
Clean Vehicle Technology Improvements	81					81
Bus Punctuality improvement plan (BPIP)	220	41				261
Access Road to Housing Site in Estover	112					112
S106 Transport Projects	186	838				1,024
Derriford Community Park	71	28				99
European Marine Sites - Recreational Behaviour Changing Measures	28	28	55			111
Home Energy	34	46				80
Millbay Boulevard	25					25
Development Funding	75	400				475
Capitalised Maintenance Schemes	8,755	6,483	5,042	2,000	2,000	24,280
Flood defence Works	53					53
Container Provision	672					672
West Hoe Pier	30	75				105
Mount Edgcumbe Sea Wall Repairs	569					569
Mount Edgcumbe Commercialisation	180	84				264
<b>Total Ensuring Essential City Infrastructure</b>	<b>11,091</b>	<b>8,023</b>	<b>5,097</b>	<b>2,000</b>	<b>2,000</b>	<b>28,211</b>

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
<b>Ensuring Good Quality School Places</b>						
Stoke Damerel Basic Need	22					22
Pennycross Basic Need	2,000					2,000
Pomphlett Basic Need	395	2,093				2,488
Oreston Academy Basic Need	226					226
Yealmpstone Farm Primary School Basic Need	1,546	1,004				2,550
Woodford Primary School - Decking	59					59
<b>Total Ensuring Good Quality School Places</b>	<b>4,248</b>	<b>3,097</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,345</b>
<b>Growing the Economy</b>						
Social Enterprise Fund	575	277				852
Langage Development Phase 2	1,771	1,400				3,171
STEM Provision at City College	481					481
39 Tavistock Place	202	15		33		250
<b>Total Growing the Economy</b>	<b>3,029</b>	<b>1,692</b>	<b>0</b>	<b>33</b>	<b>0</b>	<b>4,754</b>
<b>Improving neighbourhoods and delivering community infrastructure / facilities</b>						
Barne Barton general amenity improvement	19	164				183
Active Neighbourhoods	41	47	25			113
Infrastructure Works at Honicknowle		26				26
Derriford Community Park - Phase 3	100	421	22	4	4	551
Bond Street Playing fields (Southway Community Football Facility)	6	507				513
Staddiscombe Sports Improvements	1	58				59
Higher Efford Play Pitch Enhancements	16	422	66			504
Central Park Sports Plateau	15	365	52			432
Central Park Improvements	625	2,179	1,725	976		5,505
Improving Outdoor Play	611	264				875
Central Park Wooded Valley	23					23
Dunstone Woods		13				13
Blockhouse Park Playground Refurbishment	2					2
Manadon Play Pitches	677	1,356				2,033
St Budeaux Tennis Courts	3					3
MAP Early Years Capital Fund	300					300
Children Centres	13	238				251
<b>Total Improving neighbourhoods and delivering community infra:</b>	<b>2,452</b>	<b>6,060</b>	<b>1,890</b>	<b>980</b>	<b>4</b>	<b>11,386</b>
<b>Securing Growth in Derriford and Northern Corridor</b>						
Forder Valley Link Road- Development Costs	1,390	1,000				2,390
Derriford Transport scheme - Derriford Roundabout / William Prance Roa	12,215	50				12,265
Derriford Hospital interchange scheme	37					37
N Corridor Junction Imps - P1 Outland Rd	238	1,180				1,418
Purchase of 444 Tavistock Road	32					32
Purchase of 422 Tavistock Road	196	79				275
Purchase of Properties in the North of Plymouth	380	1,658				2,038
Northern Corridor Strategic Cycle Network	550	1,750	840			3,140
Woolwell to The George	233	187				420
<b>Total Securing Growth in Derriford and Northern Corridor</b>	<b>15,271</b>	<b>5,904</b>	<b>840</b>	<b>0</b>	<b>0</b>	<b>22,015</b>



Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
<b>Securing Growth in the City Centre and Waterfront</b>						
Devonport Market High Tech 'Play Market'	713	1,318				2,031
Charles Cross	750					750
City Centre Public Realm	526		923			1,449
Market Way Public Realm	215					215
Sutton Harbour Public Realm Improvements	32					32
Visitor signage	86					86
Cobourg House	3,323					3,323
Quality Hotel	70	266				336
Colin Campbell Court Phase 1	221		743			964
Colin Campbell Court Phase 2	1,164	516				1,680
Plymouth City Market Major Refurbishment	1,287	2				1,289
City Centre Shop Fronts Grant Scheme	176	114				290
Improved Waterfront Cycle Routes	5					5
West End Public Realm		74				74
<b>Total Securing Growth in the City Centre and Waterfront</b>	<b>8,568</b>	<b>2,290</b>	<b>1,666</b>	<b>0</b>	<b>0</b>	<b>12,524</b>
<b>Securing Growth in the Eastern Corridor</b>						
Eastern Corridor Junction Improvements	200	3,158				3,358
Eastern Corridor Strategic Cycle Network	930	2,230	380	380		3,920
<b>Total Securing Growth in the Eastern Corridor</b>	<b>1,130</b>	<b>5,388</b>	<b>380</b>	<b>380</b>	<b>0</b>	<b>7,278</b>
<b>Transforming Services</b>						
Street lighting bulb replacement	79	40				119
Highways Information Management System	342					342
Fleet Replacement Programme	1,478					1,478
Weston Mill Recycling Centre	204					204
Chelson Meadow Closure & Leachate Plant Upgrade		259				259
Bell Park Industrial Estate	34	302				336
Friary Retail Park	50					50
Next	7,875	7,178				15,053
10 New George Street	1,779					1,779
Purchase of St Catherine's House	2,416					2,416
Royal Mail	20,303					20,303
Strategic Property Investment	100	13,060				13,160
Ocean Studios	200					200
Highway Works At The Former Seaton Barracks Site		661				661
Barbican Footbridge	10	170				180
LGA Transforming Social Care	49					49
Disabled Facilities (incl Care & Repair works)	2,337					2,337
Schools Condition Works	392					392
CaterED						0
SEN Access and Safeguarding	35					35
Schools Devolved Formula & Projects	525	420	225	225	225	1,620
Plan for Libraries	121					121
ICT	1,108	4,431	984	984		7,507
Corporate Asset Lifecycle Maintenance	414	488				902
Corporate Heritage Maintenance	166					166
Other Corporate Property	1,489	32				1,521
Transformation Accommodation	795	449				1,244
Boiler Replacement Programme for Council Properties		145				145
<b>Total Transforming Services</b>	<b>42,301</b>	<b>27,635</b>	<b>1,209</b>	<b>1,209</b>	<b>225</b>	<b>72,579</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>106,257</b>	<b>85,309</b>	<b>23,557</b>	<b>5,050</b>	<b>2,229</b>	<b>222,402</b>

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